Presentation to Hire Immigrants Ottawa May 15, 2013



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## **Objectives of the Presentation**

 To provide an overview of diversity and inclusion
 To share the Equity and Inclusion Lens tool for promoting diversity and inclusion at the City of Ottawa

> To highlight some successes using the tools



# **Diversity and Inclusion** Background

Prior to amalgamation, policies and programs in place

- 2002 City Council approved the Equity and Diversity Policy
- Self identification survey carried out



# **Diversity and Inclusion** Background

 Employment Systems Review undertaken
 Corporate and Departmental Diversity Plans developed

Plans are being implemented



# **Diversity and Inclusion** Story of the Equity and Inclusion Lens

- 1999 City Council passed motion to improve women's equal participation in municipal government
- 2002 Council approved Equity and Diversity Policy
- Advocacy from community for changes in employment practices and services – CAWI formed Ottawa

# **Diversity and Inclusion** Story of the E &I Lens (cont'd)

- 2004-Council passed a motion to recognize CAWI as a partnership and allocate City staff to work with CAWI to promote gender equality
- 2005-07 Gender Equality Lens developed and piloted in strategic projects in the City – Evaluation conducted by CAWI



# **Diversity and Inclusion** Story of the E &I Lens (cont'd)

Conclusion:

- Tool was useful need to add intersectional approach
- Pressures from other groups asking for similar lens
   2008-10 Developed, piloted and evaluated Equity and Inclusion Lens
- 2011 Implementation



What is it?

➤ A tool to guide City staff in developing programs, policies, practices and services that promote equity and inclusion internally (employment) as well as externally (provision of services)



What does it consist of?

A user's guide that poses questions to answer in specific areas of work

- Diversity Wheel to understand diversity
- Worksheet to help build action plans



What does it consist of: >11 Diversity Snapshots  $\succ$  who we are ➤ their contributions ➢ barriers they face > their vision of an inclusive city > what is City of Ottawa doing



- 4 prong strategy to implementation
- Strategically attach to Service Excellence Plans and Council's Strategic Directions
- ➤ Training and Coaching
- Awareness building
- People Plan/Diversity Plan



- So, what are we actually seeing?
- Greater visibility of community groups in civic engagement process
- E&I Lens has informed the development of key strategic plans (i.e. Cultural Renewal Plan, Older Adult Plan, Social Recreation Strategy)



### **Diversity and Inclusion** Equity and Inclusion Lens - Impact (cont'd)

- Mayor's Youth Summit
- Seniors Summit
- Impact study using the E&I Lens to help inform route optimization plan for Transit Services
- Increased staff awareness and dialogue



**Diversity and Inclusion** What's happening now

Training and awareness

≻2-hour workshops for management and staff

Highlight diversity calendar

- Coaching and support after the training
- Diversity Cafes

Key elements: Management buy and integration into day to day operations



#### **Diversity and Inclusion** What's happening now

- Training and awareness (cont'd)
- Over 780 staff trained to date
- 272 staff attended 9 Diversity Cafes in 2012 (focused on the diversity snapshots)
- Leverage existing events to offer cafes, i.e.
  Aboriginal Awareness Day, Pride Week
- Cafes held to promote E&I Lens pillars diversity, equity, inclusion and systemic barriers

**Diversity and Inclusion** What's happening now?

Outreach/Recruitment

- increased visibility at targeted career fairs and community events
- Developed employment video on <u>www.ottawa.ca</u> immigration portal
- Established Diversity Champion Programs
- Introduced functionality to allow self identification and tracking of applicants and new hires

### **Diversity and Inclusion** Summary

- E&I Lens is the tool and method, not the end goal
- Dual approach to implementation
   Focused on management as a first step
   Capitalize on levers at the right time



### **Diversity and Inclusion** Summary

- Messages to management for buy-in
- Council and Executive endorsed
- Can help to achieve Corporate commitments
- Improve client/employee outcomes/service
- Can be used to leverage strategic relationships
- Addresses barriers and issues proactively
- ➤ Easy tool use what you need, when you need it

